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Breakfast Seminar

SAIMM THE SOUTHERN AFRICAN INSTITUTE OF MINING AND METALLURGY

WEBBER WENTZEL in alliance with > Linklaters

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The Impact Of Governance On Mining Company Sustainability

Date: 9 September 2025 | **Time:** 08:30-10:30 | **Venue:** Webber Wentzel, Sandton, Johannesburg

BACKGROUND

Join us for a high-impact breakfast seminar exploring the evolving role of governance as a strategic driver of sustainability, competitiveness, and innovation in the mining sector. As global demand for critical minerals intensifies and ESGS obligations gain prominence, mining companies are under increasing pressure to demonstrate transparency, resilience, and long-term value creation. This seminar will bring together industry leaders, legal experts, and technical professionals to unpack how governance frameworks, beyond compliance, are shaping investment flows, operational efficiency, and industrial development. From navigating regulatory complexities to enabling beneficiation and innovation, this session offers a deep dive into the governance levers that will define the future of mining in Southern Africa. Hosted by Webber Wentzel in collaboration with the SAIMM, this is an event for consultants, technical experts, and decision-makers across the mining value chain.

1. PANEL 1: GOVERNANCE & REPORTING — ENABLING TRANSPARENCY, ACCOUNTABILITY, AND OPERATIONAL EFFICIENCY

Speaker - Emily Gammon, Knowledge Lawyer, Webber Wentzel

Moderator – Nomsa Mbere, Partner, Webber Wentzel

1.1 Focus

How integrated and sustainability reporting frameworks support better governance, improve decision-making, enhance operational efficiency, and manage reputational and regulatory risks.

1.2 Key talking points

1.2.1 The role of integrated and sustainability practices in ESGS compliance, example from a mining/scientific perspective.

1.2.2 How ESG governance improves internal accountability and stakeholder trust.

1.2.3 Links between reporting discipline and operational performance.

1.2.4 Regulatory instruments: SAIMM, and the principles of King IV, JSE listing requirements, Companies Act.

2. PANEL 2: GOVERNANCE & CAPITAL — ESGS AS A GATEWAY TO INVESTMENT AND SHAREHOLDER VALUE

Speaker - Corneleo Keevy, Head of ESG Risk, Rand Merchant Bank

Moderator – Stephen Bullock, Head: Business Transformation, Valterra Platinum

2.1 Focus

How ESGS-aligned governance improves access to funding and investor confidence, contributing to long-term value creation and business resilience.

FOR FURTHER INFORMATION, CONTACT:

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ESGS ENVIRONMENTAL SOCIAL GOVERNANCE SUSTAINABILITY SAIMM COMMITTEE THE SOUTHERN AFRICAN INSTITUTE OF MINING AND METALLURGY

2.2 Key talking points

2.2.1 Investor trends and ESGS-aligned capital flows (e.g., green bonds, ESG funds).

2.2.2 The influence of governance structures on credit ratings and risk assessments.

2.2.3 Case examples of how strong governance has improved access to funding.

3. PANEL 3: GOVERNANCE AND INDUSTRIAL STRATEGY — ALIGNING REGULATION WITH NATIONAL DEVELOPMENT GOALS

Speaker – Meluleki Mzimande, Partner, Webber Wentzel

Moderator – Busisipho Siyobi, Programme Head: Natural Resource Governance, Good Governance Africa

3.1 Focus

How governance can support beneficiation, local content, and industrialisation, while remaining responsive to market dynamics such as energy cost, global pricing pressures, and infrastructure readiness.

3.2 Key talking points

3.2.1 The tension between beneficiation aspirations and global competition (e.g., Chinese steel).

3.2.2 International and South African Legal frameworks required to enable competitive beneficiation (including energy considerations).

3.2.3 The need for policy coherence and legal certainty to attract long-term industrial investment.

3.2.4 Balancing developmental imperatives with investor attractiveness.

4. PANEL 4: GOVERNANCE, INNOVATION & THE FUTURE — BUILDING RESILIENCE IN A CRITICAL MINERALS ECONOMY

Speaker – Gargi Mishra, Technology and Future Trends Leader

Moderator – Nishi Haripursad, Vice President Environment: SA Region Sibanye Stillwater

4.1 Focus

How governance can enable innovation in mining practices and position South Africa and Africa as leaders in the sustainable supply of critical minerals required for the global energy transition.

4.2 Key talking points

4.2.1 The role of governance in fostering innovation (e.g., digitalisation, low-impact mining, circular economy).

4.2.2 Strategic importance of critical minerals and positioning South Africa in the global value chain.

4.2.3 Enabling responsible innovation through flexible, forward-looking regulation.

4.2.4 Skills, partnerships, and technology needed for the mining industry of the future.